

## Yale University President's Public Service Fellowship

### Proposal for Fellowship Placement • Summer 2017

---

- Organization: **Elm City Communities/Housing Authority of the City of New Haven**
- Full street address of organization: **360 Orange St. New Haven, CT 06510**
- Website: **www.elmcitycommunities.com**
- Name and title of the Direct Supervisor (*please note: the Direct Supervisor must be available to supervise Fellow on a daily basis*): **Karen DuBois-Walton, Ph.D., Executive Director**
- Phone number and e-mail address of Direct Supervisor: **203-498-8800 ext. 1002 kdwalton@newhavenhousing.org**
- Placement dates (*8-11 weeks between Tuesday, May 30 and Friday, August 11, 2017*): **May 30 to August 11, 2017**
- Are placement dates flexible? If so, please describe: **Yes, can be flexible to meet student need**
- Hours of the program (*placements should be equivalent to full-time*): **Monday through Friday – any 7 hour period between 8 am and 6 pm**

### Placement Description

---

- Organization description (*Mission statement, population served. 150 words or less.*): We, at Elm City Communities (ECC), believe public housing is the foundation from which the American Dream will survive and thrive for generations to come. Since becoming a HUD-designated Moving To Work agency in 2000, ECC has become an incubator of innovation and an economic engine in New Haven, Connecticut. As a result, ECC has increased affordable housing choice, provided an array of self-sufficiency programs,
-

created across the board cost savings measures, and spurred millions of dollars of indirect economic activity through redevelopment projects and job creation.

ECC provides housing and support programs for more than 12,000 city residents. Our mission is to make a positive difference in the lives of residents of the City of New Haven through the development and operation of affordable communities of choice and by providing opportunities for greater self-sufficiency.

Our goal simply put is to end poverty and improve lives- one family at a time.



Please write a 1-2 sentence summary of the work that the Fellow would be conducting

Because of the breadth of services offered at ECC/HANH, PPSF fellows have the opportunity to be exposed to many facets of work in a large public –sector, mission oriented organization. Exposure to the areas of strategy and policy, innovation and design and project management will be primary.

- Please write a complete description of the specific project you propose and list the duties/outcomes expected of the Fellow. (*Suggested length: one to two pages.*)
-

Because of the breadth of services offered at ECC/HANH, PPSF fellows have the opportunity to be exposed to many facets of work in a large public –sector, mission oriented organization. As an innovative agency, we are constantly engaged in policy research designed to better serve our families and impact the delivery of affordable housing services in this community. Part of the Fellow’s time will be spent engaged in policy research, review and development through the agency’s Strategy, Policy and Innovation Team.

In cross-sectional work, the Fellow will also have an opportunity to work with the Strategy Team in its intersection with Operations Departments as we seek to discover better ways of doing what we do and implement automation into tasks that are necessary, repetitive and time consuming. The Fellow will spend time learning an area of Operations, explore areas for automation and develop tools that can be used throughout the agency. Work with our Information Technology area will be essential in this work.

Finally, we are undergoing a significant capital improvement program that requires Project Management skills in order to coordinate Architects, Engineers, Project Managers and Owners needs while keeping foremost the needs of the residents. The Fellow will spend some time learning the aspects of Project Management of large-scale construction projects.

---



The PPSF is expected to be intellectually honest and open, willing to share ideas and be receptive to critical feedback, and share ECC/HANH's belief that public housing is the foundation from which the American Dream will survive and thrive for generations to come.

- Specific skills/experience required for the project (*Please list*):

Advanced research ability;

Ability to communicate effectively, both written and verbal;

Experience writing policy briefs;

Interest in innovation/automation

Computer literacy

- Additional requirements (e.g. a car or weekend working hours). If a car is required, please include information regarding parking arrangements and mileage reimbursement):

N/A

- Briefly describe the work that Yale PPSF Fellows have done with your agency in the past and present. If you have not worked with Yale Fellows, please describe any work that Yale students have done with your agency.

ECC/HANH's previous PPSF fellows have worked on affordable housing development projects in conjunction with our Special Projects, Planning and Development and Glendower Group, LLC (our development affiliate); resident support services through our Community and Economic Development department; and housing policy work through the Executive Office.

2009 – David Lee worked extensively on the redevelopment of the William T. Rowe building completing several steps necessary to secure the demolition/disposition approvals at the State and Federal levels

2011- Anna North worked with our Community and Economic Development area assessing resident services and working closing with community partners such as the Hill Health Center on service delivery models to residents in affordable housing communities.

2016- William Viederman worked within the Executive Office on housing policy research, communications and community organizing efforts.

---

ECC/HANH has also worked with the following Yale undergraduate students on a winter workshop for high school students in the 2014-15 school year, although not through the PPSF Program. These students include: James Doss-Gollin, Annabelle Marty, Alondra Arguello, Devin Mahoney, Spencer Munroe and David Guzhnay.

---